

# 2021 INTERIM RESULTS PRESENTATION

17 August 2021

## **Disclaimer**



This document ("document") has been prepared by AIA Group Limited (the "Company", and together with its subsidiaries, "AIA" or the "Group" or "AIA Group") solely for use at the presentation held in connection with the announcement of the Company's financial results (the "Presentation"). References to "document" in this disclaimer shall be construed to include any oral commentary, statements, questions, answers and responses at the Presentation.

No representation or warranty expressed or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained herein. The information and opinions contained herein are subject to change without notice. The accuracy of the information and opinions contained in this document is not guaranteed. None of the Company nor any of its affiliates or any of their directors, officers, employees, advisers or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any information contained or presented in this document or otherwise arising in connection with this document.

This document contains certain forward-looking statements relating to the Company that are based on the beliefs of the Company's management as well as assumptions made by and information currently available to the Company's management. These forward-looking statements are, by their nature, subject to significant risks and uncertainties. When used in this document, the words "anticipate", "believe", "could", "estimate", "expect", "going forward", "intend", "may", "ought" and similar expressions, as they relate to the Company or the Company's management, are intended to identify forward-looking statements. These forward-looking statements reflect the Company's views as of the date of the Presentation with respect to future events and are not a guarantee of future performance or developments. You are strongly cautioned that reliance on any forward-looking statements involves known and unknown risks and uncertainties. Actual results and events may differ materially from information contained in the forward-looking statements. The Company assumes no obligation to update or otherwise revise these forward-looking statements for new information, events or circumstances that occur subsequent to the date of the Presentation.

This document does not constitute or form part of, and should not be construed as, an offer to sell or issue or the solicitation of an offer to buy or acquire securities of the Company or any of its subsidiaries in any jurisdiction or an inducement to enter into investment activity. No part of this document, nor the fact of its distribution, shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. No securities of the Company may be sold in the United States or to U.S. persons except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act of 1933, as amended. In Hong Kong, no shares of the Company may be offered by the Company to the public unless a prospectus in connection with the offering for sale or subscription of such shares has been authorised by The Stock Exchange of Hong Kong Limited for registration by the Registrar of Companies under the provisions of the Companies Ordinance and has been so registered.

The information herein is given to you solely for your own use and information, and no part of this document may be copied or reproduced, or redistributed or passed on, directly or indirectly, to any other person (whether within or outside your organisation/firm) in any manner or published, in whole or in part, for any purpose. The distribution of this document may be restricted by law, and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions.

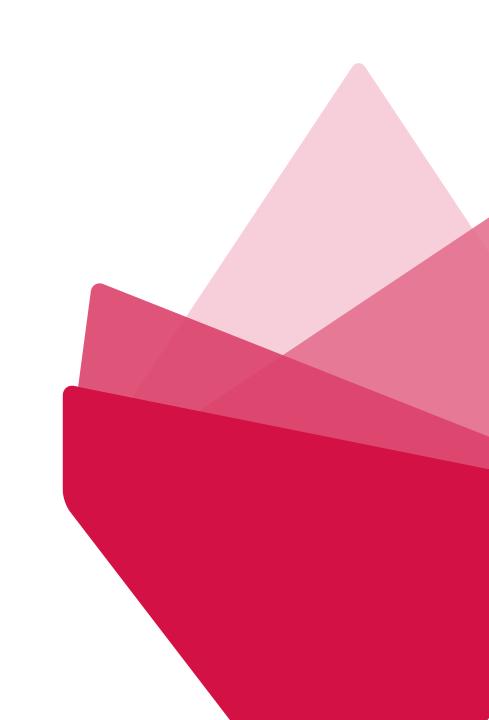
Throughout this document, in the context of our reportable market segments, Hong Kong refers to operations in Hong Kong Special Administrative Region, Singapore refers to operations in Singapore and Brunei, and Other Markets refers to operations in Australia, Cambodia, India, Indonesia, Myanmar, New Zealand, the Philippines, South Korea, Sri Lanka, Taiwan (China) and Vietnam.

# Agenda

- BUSINESS HIGHLIGHTS

  Lee Yuan Siong, Group Chief Executive and President
- FINANCIAL RESULTS
  Garth Jones, Group Chief Financial Officer
- 3 STRATEGIC PRIORITIES & OUTLOOK
  Lee Yuan Siong, Group Chief Executive and President
- 4 Q&A







# **Business Highlights**

Lee Yuan Siong

Group Chief Executive and President



# **1H2021 Strong Performance**



Growth

**VONB** 

\$1,814m

+22%

**EV Equity** 

\$70.1b

+7%(1)

**Earnings** 

**OPAT** 

\$3,182m

+5%

Shareholders' Allocated Equity

\$48.9b

+7%(1)

**Capital & Dividends** 

**UFSG** 

\$3,374m

+6%

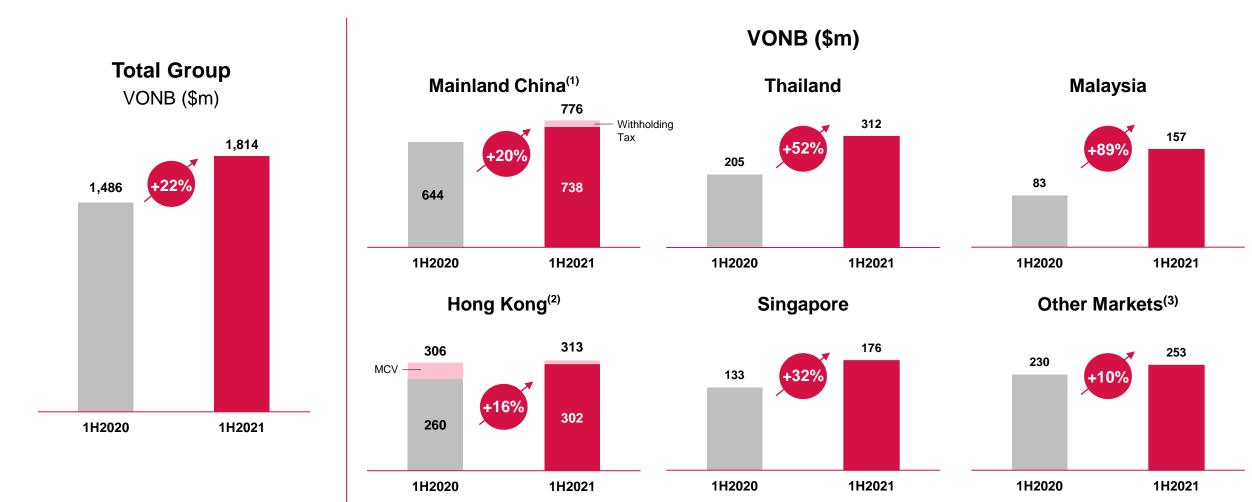
Interim Dividend Per Share

**38.00** HK cents

+8.6%

## **Broad-Based VONB Growth Across All Segments**





Notes: Comparatives are shown on a constant exchange rate basis. VONB by geographical market is based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses and non-controlling interests (1) Growth rate before the impact of 5% withholding tax applied to VONB in AlA China since July 2020

Growth rate excluding Mainland Chinese visitor (MCV) segment in Hong Kong for both periods

<sup>(3)</sup> Excluding one-off contribution to VONB in Australia in 1H2020, as previously disclosed

## **Unrivalled Premier Agency Powered by Digitalisation**



#### **End-to-end Digitally Enabled Model**



Remote digital sales capabilities across all markets



Digital new business submissions across all markets



Digital training adoption across all markets

#### >1m leads

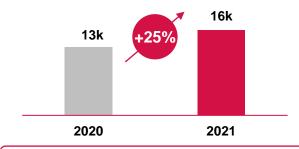
from integrated social media marketing(1)

## **Delivering Higher Activity**



+9% +15% Active **VONB** per **Active Agent** Agents

#### # of MDRT Members

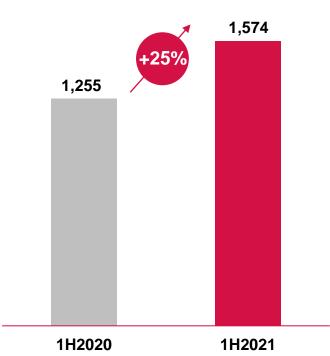


**# 1 MDRT** 

for 7 consecutive years

## **Driving Growth and Resilience**



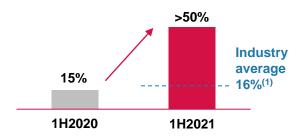


# **Technology, Digital and Analytics Transforming AIA**

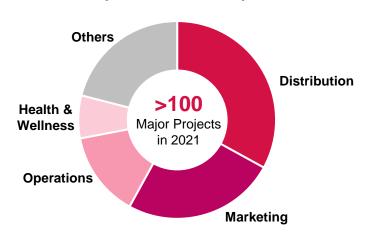


#### **Technology & Analytics**

#### **Cloud Adoption**

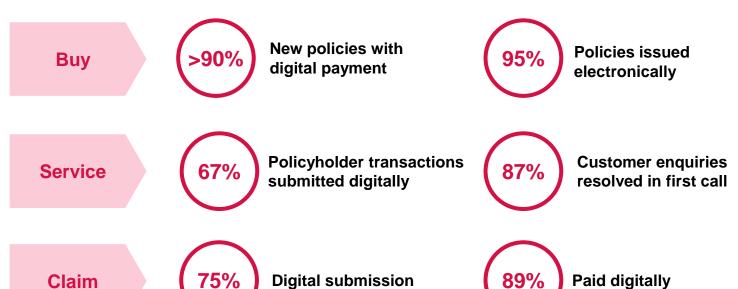


#### Al & Analytics Use Cases by Function



## **Enriching Customer Experience through Digital**

% of total across AIA Group in 1H2021



>50%

All transactions processed automatically end-to-end with no human intervention

# AIA China – Strong Growth, Accelerating Expansion



# **Broad-Based VONB Growth**Supported by Higher Sales Activity

#### **AIA China Agency VONB**





+10%
No. of Cases
per Active Agent

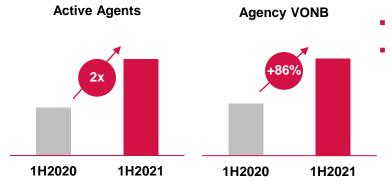
+15%
Income
per Active Agent

#### **Accelerating AIA China Geographical Expansion**



#### **Excellent Progress in New Operations**

Tianjin, Shijiazhuang and Sichuan Province



- Proven expansion model
- Sichuan operation launched within four months from approval:
  - >400 agents recruited
  - >70% university graduates

# **Creating Additional Growth Opportunities with Strategic Partners**



#### **Mainland China**

#### 24.99% Equity Stake in China Post Life



- Access to largest retail financial distribution network
  - ~40.000 financial distribution outlets nationwide
  - >600m bank retail customers across Mainland China
- Significant upside through AIA technical assistance

#### **Hong Kong and Greater Bay Area**

15-Year Exclusive Bancassurance Partnership with Bank of East Asia in Hong Kong and Mainland China



- Leading Hong Kong bank with >1.2m domestic customers
- Further strengthens AIA's position in the Greater Bay Area
- Top 3 foreign bank by branch network in Mainland China
- Distribution partnership launched in July 2021

#### Malaysia

#### **Long-term Strategic Partnership with TNG Digital**



- Malaysia's largest e-wallet company
- >16m registered users
- Accepted at >1m merchant touch points<sup>(1)</sup>
- Digital life, health and P&C solutions opportunity

#### Vietnam

#### 10-Year Exclusive Agreement with Tiki



- Vietnam's leading integrated e-commerce platform
- 20m registered users
- Co-develop digital lifestyle propositions across life and health
- Online-to-offline model for comprehensive protection needs

Note:





Growth

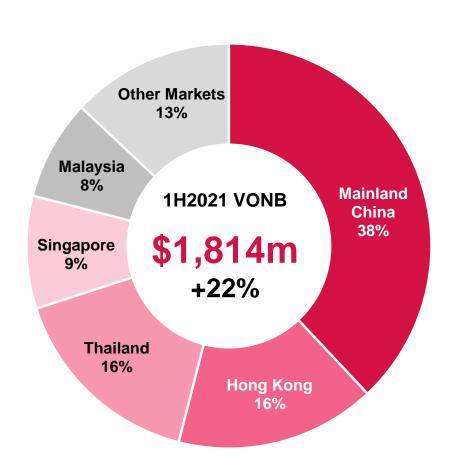
**Earnings** 

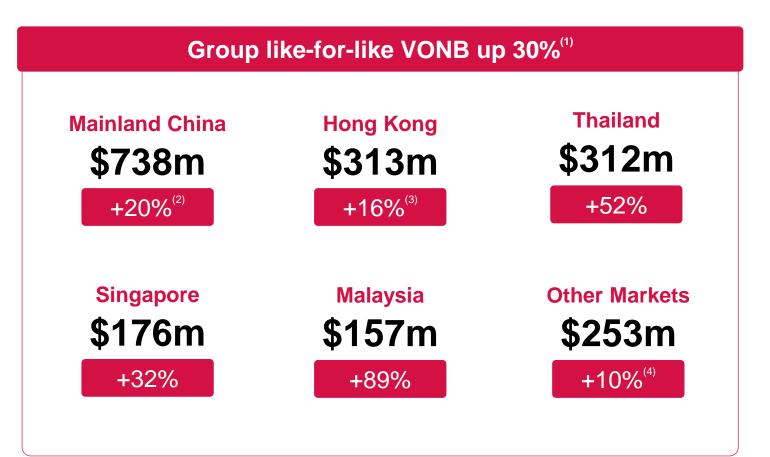
Capital & Dividends



# All Segments VONB Grew Double-Digit on Like-for-Like Basis







Notes: VONB by geographical market is based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses and non-controlling interests

<sup>1)</sup> Group VONB growth on a like-for-like basis adjusted for the impact of 5% withholding tax applied to VONB in AIA China since July 2020, excluding MCV segment in Hong Kong for both periods and one-off contribution to VONB in Australia in 1H2020, as previously disclosed

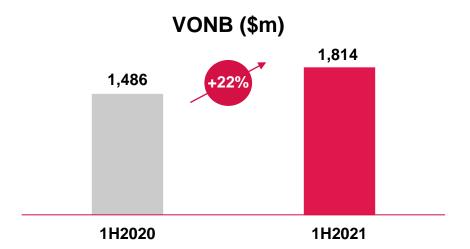
Growth rate before the impact of 5% withholding tax applied to VONB in AIA China since July 2020

Growth rate excluding MCV segment in Hong Kong for both periods

<sup>(4)</sup> Growth rate excluding one-off contribution to VONB in Australia in 1H2020, as previously disclosed

# High-Quality New Business Growth Delivering Attractive Returns

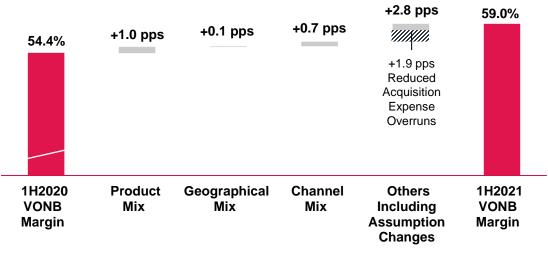




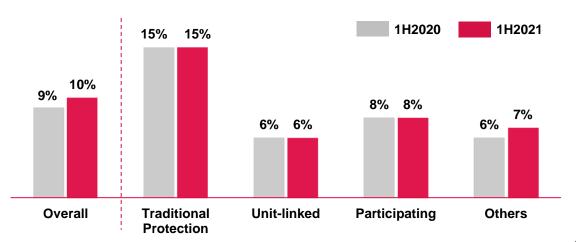
## **VONB** by Product Mix



## **VONB Margin Movement**



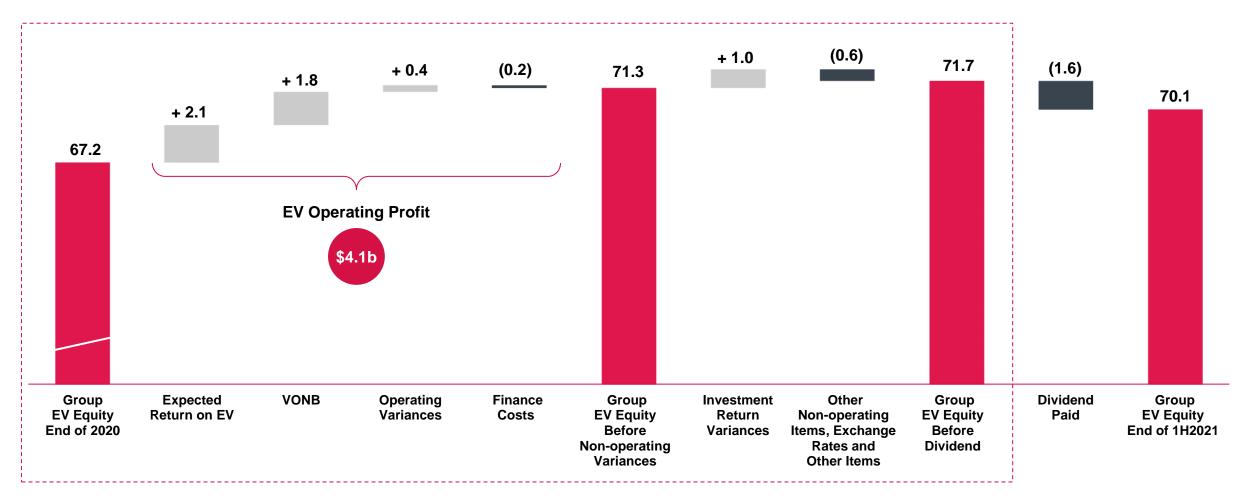
## **PVNBP Margin by Product**



# **EV Equity of \$71.7b before Dividend**

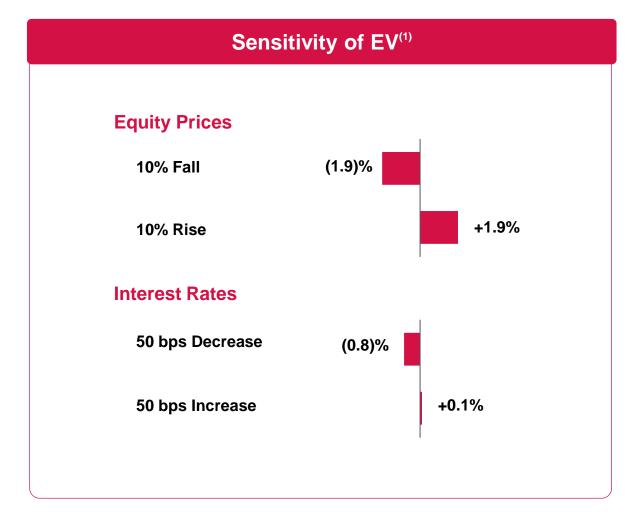


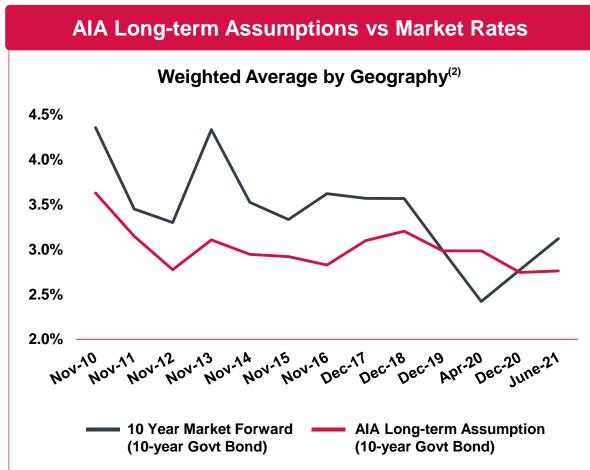
## 1H2021 EV Equity Movement (\$b)



# **EV Sensitivity to Interest Rates Remains Very Small**

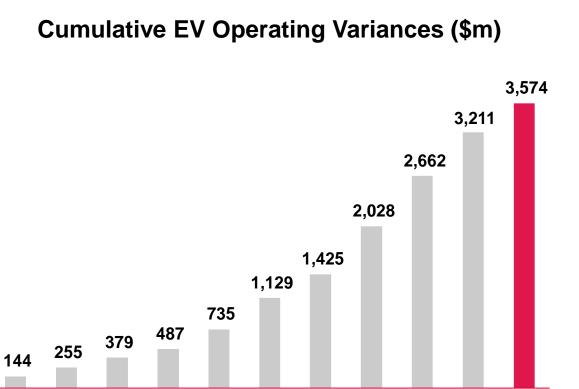




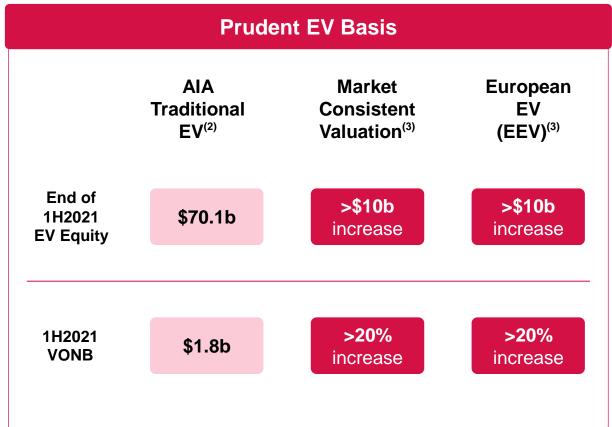


## Financial Discipline Driving Sustainable Shareholder Value





2011 2012 2013 2014 2015 2016 2017<sup>(1)</sup>2018 2019 2020 1H21



#### Notes:

<sup>(1) 2017</sup> figure covers a 13-month period from 1 December 2016 to 31 December 2017

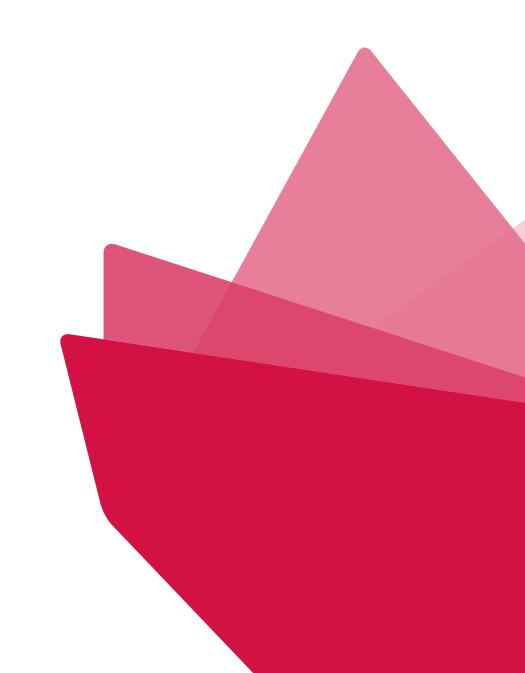
<sup>(2)</sup> Includes: implicit allowance for time value of options and guarantees (TVOGs) within risk premium of >500 bps in risk discount rate (RDR), and explicit deduction for present value of unallocated Group Office expenses



Growth

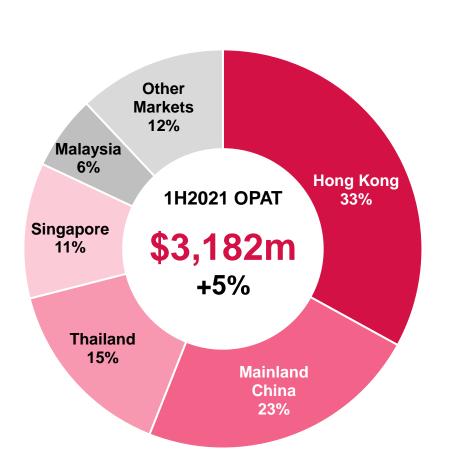
**Earnings** 

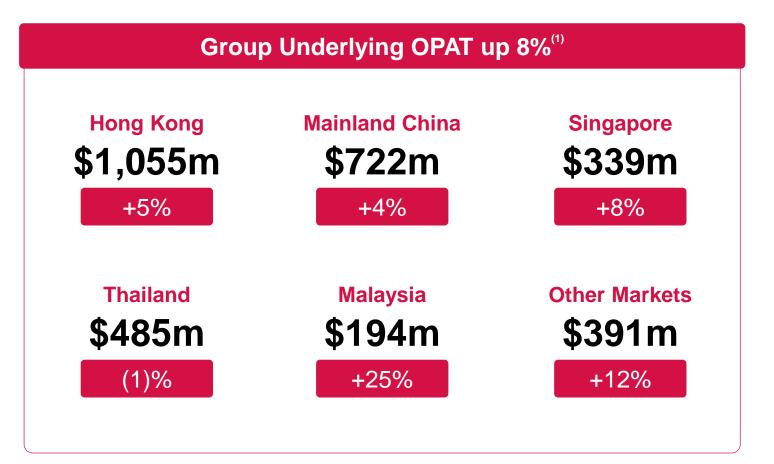
Capital & Dividends



# **Growing In-Force Portfolio of High-Quality Business**





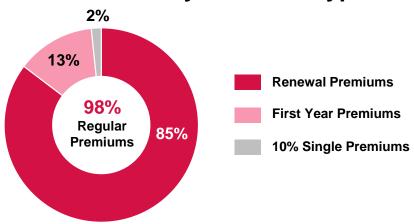


# High-Quality Diversified Earnings Driving 11% CAGR in OPAT

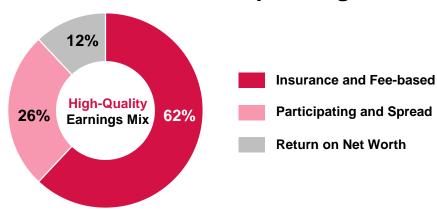


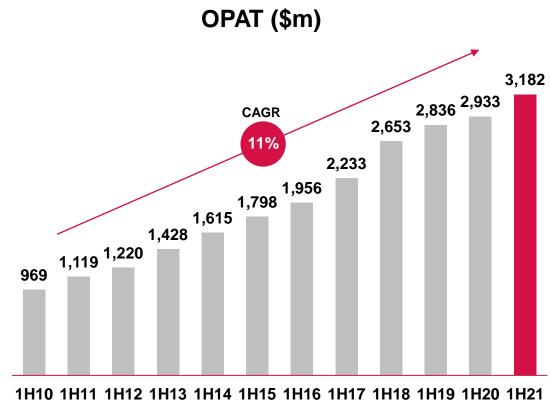
20

## **TWPI** by Premium Type



## Sources of IFRS Operating Profit<sup>(1)</sup>





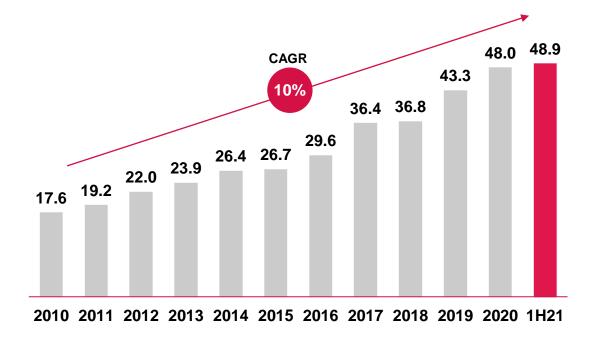
## Shareholders' Allocated Equity Increased to \$48.9b



## **Shareholders' Allocated Equity Movement Since IPO (\$b)**

#### **Net Profit** +\$42.6b (0.1)+43.5(8.0)(12.4)48.9 + 2.4 (1.4)17.6 Exchange Allocated **Operating Investment** Other Dividend Other **Allocated** Paid Capital Equity **Profit** Return Non-Rates **Equity** After Tax Movements(1) operating End of Movements End of 2010 and Others 1H2021 Items

## **Shareholders' Allocated Equity (\$b)**

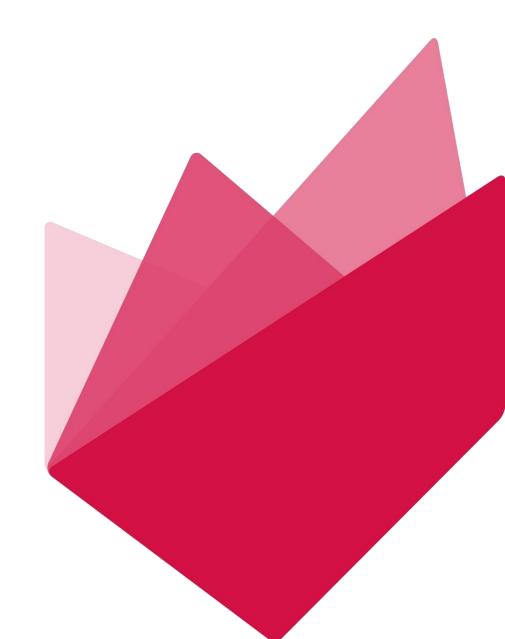




Growth

**Earnings** 

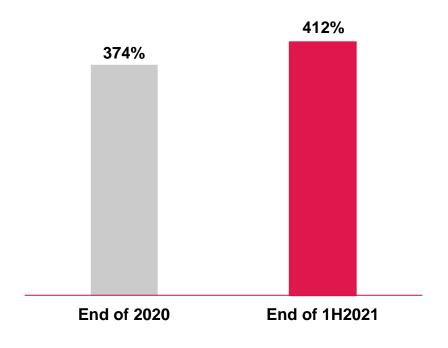
**Capital & Dividends** 



# **Very Strong Regulatory Capital Position**



## **Group LCSM Cover Ratio**



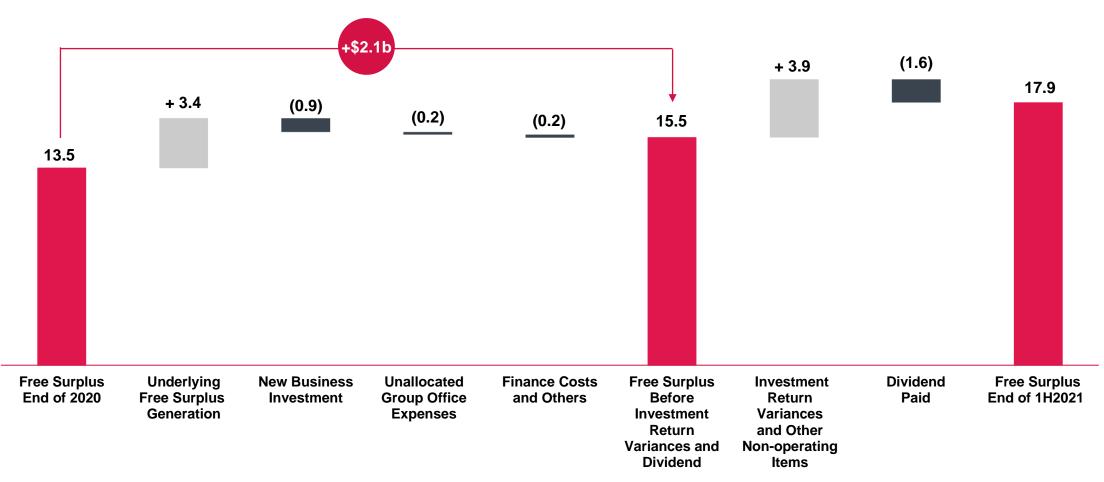
#### **Hong Kong Risk-Based Capital**

- Current Hong Kong regulatory basis will be replaced by a Risk-based Capital framework (HKRBC)
- Expect HKRBC rules to be finalised in 2021
- Effective from 2024; HKIA developing plans for early adoption
- AlA's regulatory capital position expected to remain very strong on this basis
- Intend to provide an update at 2021 Annual Results on capital position under HKRBC and our capital management plans

# Free Surplus Increased to \$17.9b



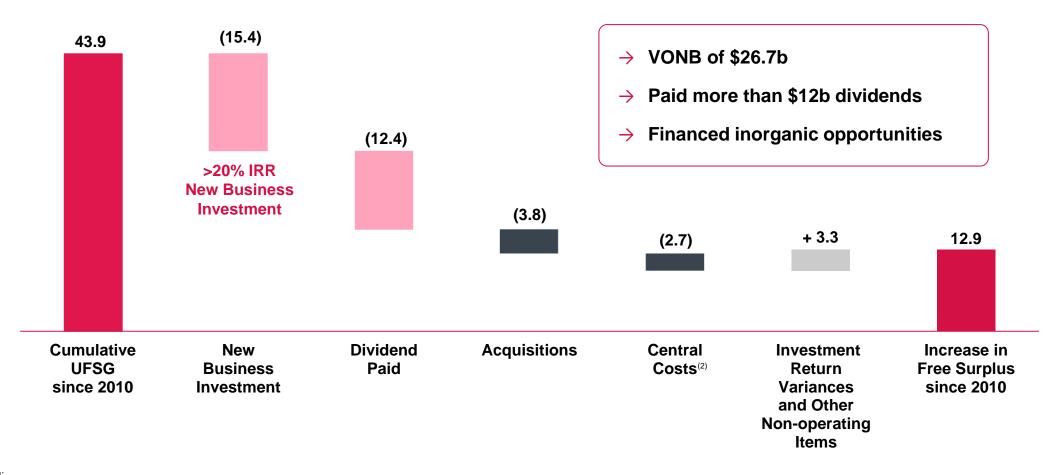
## Free Surplus<sup>(1)</sup> Movement (\$b)



## Financial Discipline Driving Significant Free Surplus Generation



## Use of Free Surplus<sup>(1)</sup> Since IPO (\$b)



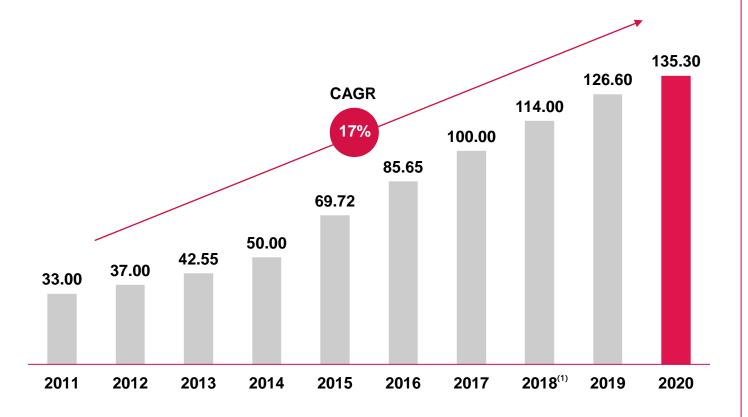
Notes:

<sup>(1)</sup> Free surplus is the excess of the market value of AIA's assets over the sum of the statutory liabilities and required capital

## **Progressive Interim Dividend Increase of 8.6%**



## **Total Dividend Per Share (HK cents)**



## **Interim Dividend Per Share (HK cents)**



## **1H2021 Strong Financial Performance**



- Strong results with all of our key financial metrics up
- Very strong VONB growth with all reportable segments up double-digit<sup>(1)</sup>
- Record highs for EV Equity and shareholders' allocated equity
- Significant increase in free surplus and Group LCSM cover ratio
- Further growth in shareholder dividends



# **Strategic Priorities**& Outlook

Lee Yuan Siong

**Group Chief Executive and President** 

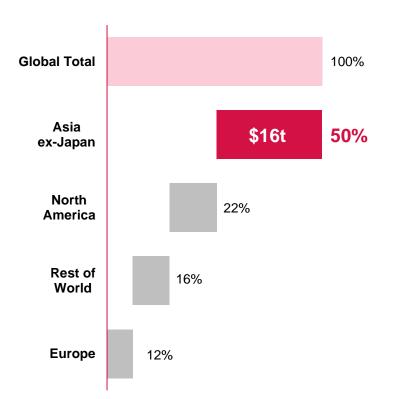


# AIA: Capturing Asia's Unprecedented Growth Opportunities



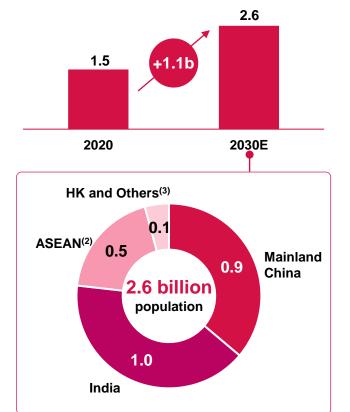
#### **Asia's Unprecedented Wealth Creation**

## Projected Cumulative Contribution to Global GDP Growth, 2020-2030E



#### **Fast-Growing Middle Class**

## Middle Class and Affluent Population<sup>(1)</sup> across AIA Footprint (billion people)



#### **AIA's Competitive Advantages**

## Unmatched Scale and Presence in Asia with 100% Ownership Structures

#### **Unrivalled Distribution**

High-quality Premier Agency and industry-leading strategic partnerships

#### **Leading Customer Experience**

Simplicity, timeliness and reliability

#### **Compelling Propositions**

Powered by Health and Wellness Ecosystem and AIA Regional Funds Platform

#### **Technology, Digital and Analytics**

Driving growth and efficiency

#### **Organisation of the Future**

Simpler, faster, more connected

#### **Financial Discipline**

Sustainable long-term shareholder value

Notes: Due to rounding, numbers presented in the pie chart may not add up precisely; Sources: IHS, McKinsey

- (1) \$22,000 net income or higher, on purchasing power parity basis (PPP)
- (2) Thailand, Singapore, Malaysia, Vietnam, Indonesia, the Philippines, Cambodia, Myanmar and Brunei
- (3) Hong Kong SAR, Macau SAR, Australia, New Zealand, South Korea, Taiwan (China) and Sri Lanka

# Shifts in Consumer Preferences Accelerated by COVID-19



# Structural Drivers of Long-Term Growth



Significant need for private protection



Rapidly shifting consumer mindset



Pervasiveness of new technologies



Embracing purpose, sustainability and resilience

## **COVID-19 Impacts**

71% say that insurance has become more important to meet long-term savings and protection needs

73% plan to put aside more savings for peace of mind

## **Strong Growth**

in digital health applications with intent to continue usage<sup>(1)</sup>

>20%

Increase in AIA Vitality new members

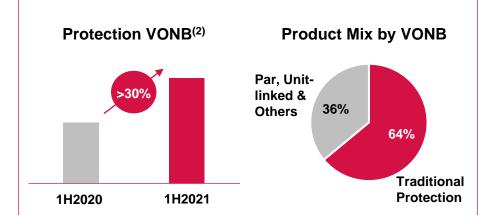
#### 38x

Telemedicine usage from pre-COVID levels

>15%

Increase in AIA Vitality mental health assessments

## **Greater Shift to Protection and Digital**



>2x

Increase in Unit-linked VONB

>70%

Increase in AIA Vitality integrated product VONB \$500m

Agency ANP using remote capabilities

Notes: For 1H2021; growth rates against 1H2020

Sources: AIA Household Savings Research, McKinsey, Gartner, OECD, BCG, SwissRe, IMF, Gartner CIO survey, Practo

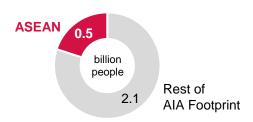
<sup>(1)</sup> Including online fitness and telemedicine, compared to other digital and out-of-home activities including video conferencing, remote learning, online games, restaurant and grocery delivery, self-checkout and in-store pickup

# **Building on our Strengths in ASEAN**



# Enormous Potential

>500 million Middle Class and Affluent Population by 2030E



**\$2.9t** 2020 GDP

2x GDP per Capita

by 2030

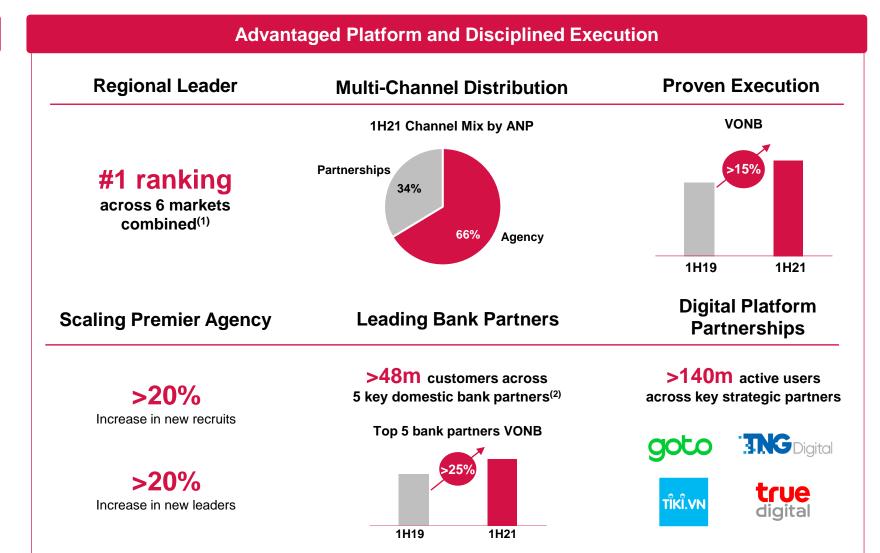
~2.7%

Insurance Penetration

>\$35b

>\$225b

ANP Opportunity from Mortality Protection Gap Annual Health Protection Gap



Notes: All figures are for Thailand, Singapore, Malaysia, Indonesia, the Philippines and Vietnam; Growth rates against 1H2020 unless otherwise stated

<sup>(1)</sup> In aggregate across the six markets by ANP in 2020, based on regulatory data

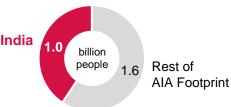
Bangkok Bank in Thailand, BCA in Indonesia, BPI in the Philippines, Public Bank in Malaysia and VPBank in Vietnam

## Accessing India's Potential through Tata AIA Life





1 billion Middle Class and Affluent Population by 2030E



\$2.6t 2020 GDP

2.8x

GDP per Capita by 2030

~3.2% Insurance Penetration

>\$75b

ANP Opportunity from Mortality Protection Gap Protection Gap

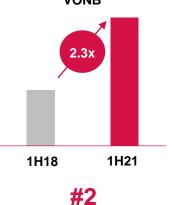
>\$350b Annual Health



#### Tata AIA Life: Differentiated Multi-Channel Distribution Multi-Channel and Unrivalled Proven **Protection Focused Distribution Strength Execution VONB** Retail Protection Player<sup>(1)</sup> **Agent Productivity**



**Strong Digital Partner** practo



13-month persistency



99% iRecruit adoption for new agent recruits

**Bancassurance** 

59%

~100% Agency remote sales in 1H21

86% **Digital** payments

88% Customer self service

66 **Onboarding NPS** 

# AlA's Unparalleled Position in Hong Kong and GBA



## **Meeting Growing Needs in Hong Kong**

#### **Large Protection Gap**

\$10b

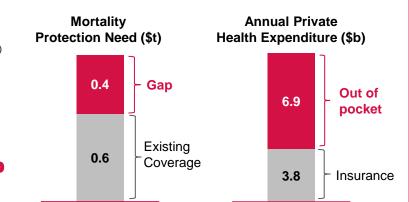
Domestic Market ANP(1)

**14% CAGR** 

Domestic Market ANP 2014-2019

## >1/3 of ANP

MCV contribution to AIA Macau in 1H2021



#### **AIA's Leading Premier Agency**



MDRT member growth

#1 MDRT company in the world

## **Unrivalled Platform in the Greater Bay Area**

Large and Growing Affluent Population

**67**m

Middle class and affluent population by 2030

\$1.7t

GDP in 2020

Significant
Potential for Life &
Health Insurance

**\$23k** 

GDP per Capita in 2020

3.7%

Insurance Penetration

#### AIA's Competitive Advantages

100% ownership

#1

Agency force in Hong Kong and Macau

**Exclusive Partnership** with BEA through over 80 bank outlets

#3

Agency force in Guangdong GBA cities

Note:

(1) Sources: HKIA, 2019 Onshore Total Market ANP

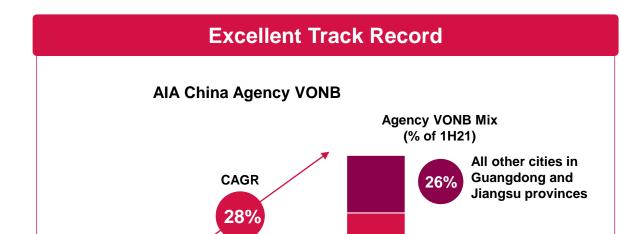
# AIA China: Significant Potential from Original Footprint

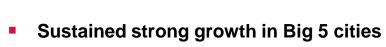
Big 5 Cities: Beijing,

Shanghai, Shenzhen,

Guangzhou & Suzhou





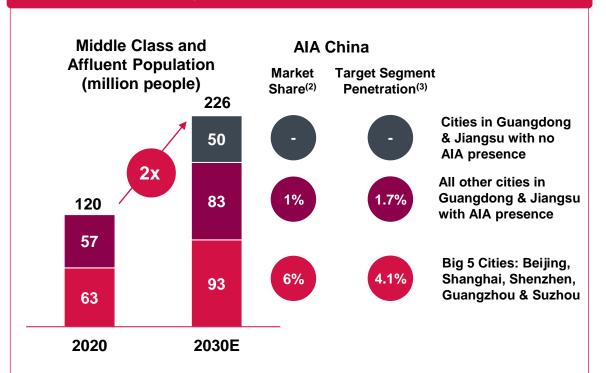


1H17

- All other cities material contributors to growth
- Proven ability to replicate Premier Agency in new cities

1H21<sup>(1)</sup>

## **Huge Headroom for Growth**



- Build on strong market position in Big 5 cities
- Increase penetration in all other cities with AIA presence
- Expansion into remaining cities

Notes: VONB growth rates before the impact of 5% withholding tax applied to VONB in AIA China since July 2020

1H15

Excluding Tianjin, Shijiazhuang and Sichuan

<sup>(2)</sup> By gross written premium

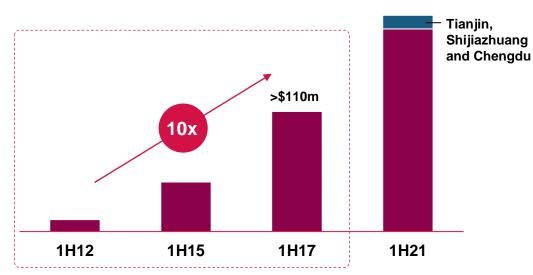
<sup>(3)</sup> AIA China Individual Life Customers as % of Target Segment population as at June 2020

## AIA China: Proven Model for Geographical Expansion

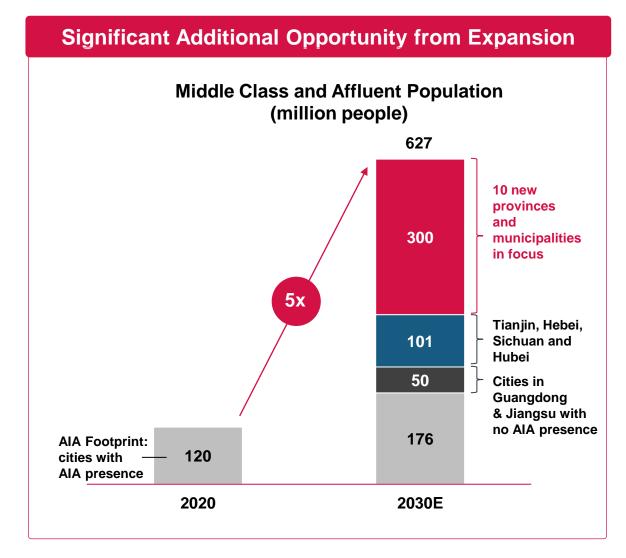


#### **Rapid Growth from New Cities**

# AIA China: All Other Cities outside Big 5<sup>(1)</sup> Agency VONB



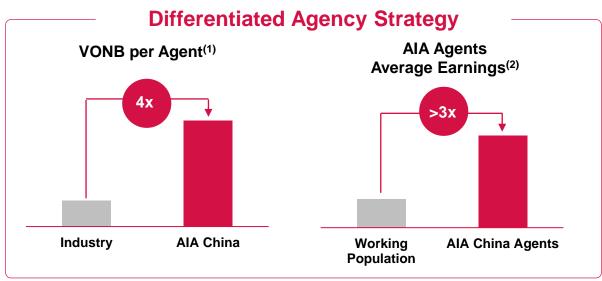
- Successfully replicated Premier Agency strategy in all other cities
  - >4x in Active Agents<sup>(2)</sup>
  - >2x in VONB per Active Agent<sup>(2)</sup>

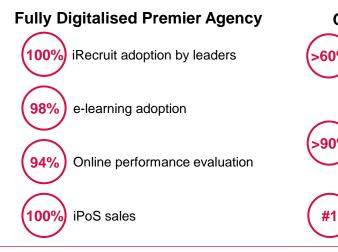


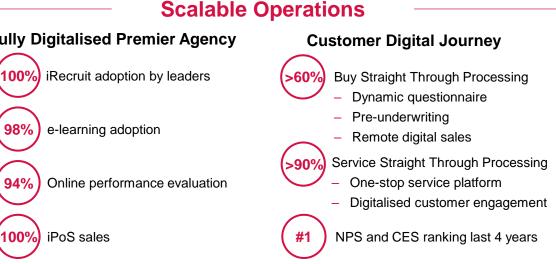
<sup>(1)</sup> Big 5 cities include Beijing, Shanghai, Shenzhen, Guangzhou and Suzhou

# AIA China: Built to Capture Our Unique Opportunity

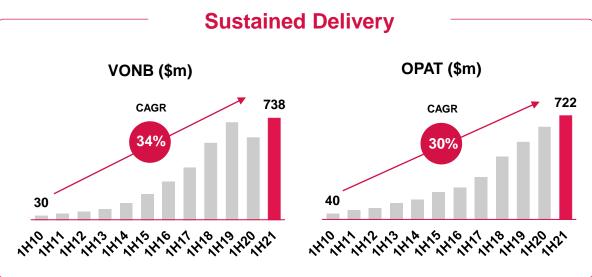












Notes: For 1H2021 unless otherwise stated; VONB growth rates before the impact of 5% withholding tax applied to VONB in AIA China since July 2020

For 2020; industry statistics based on latest company reports

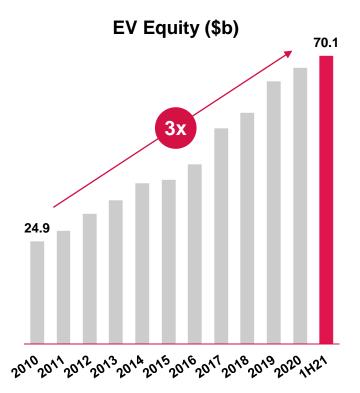
Average Income for AIA Agents vs Working Population; Source: National Bureau of Statistics

# Financial Discipline Delivering Sustainable Shareholder Value



#### Growth

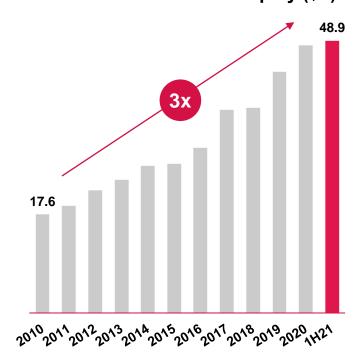
Cumulative VONB \$26.7b since IPO



## **Earnings**

**State of the Community of the Community** 

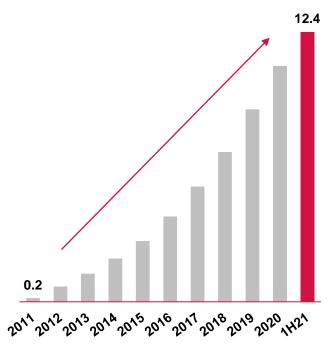
#### **Shareholders' Allocated Equity (\$b)**



#### Capital & Cash

Cumulative UFSG \$43.9b since IPO

#### **Cumulative Dividends Paid (\$b)**



# Our Purpose: Helping People Live Healthier, Longer, Better Lives



## **Strategic Priorities**

#### **Leading Customer Experience**

Seamless omnichannel customer experience with best-in-class engagement

#### **Unrivalled Distribution**

Scale capacity and productivity through digitalisation and advice-centric models

## **Compelling Propositions**

Be the leading provider of personalised advice and innovative solutions

#### **Step Change in Technology, Digital and Analytics**

World-class technology

Customised and digitally-enabled journeys

Data and analytics powering everything we do

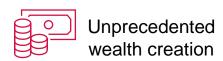
#### **Organisation of the Future**

Simpler, faster, more connected

#### **Financial Discipline**

Sustainable long-term shareholder value driven by clear KPIs

#### Structural Growth Drivers in Asia





Significant need for private protection







Embracing purpose, sustainability and resilience



Q&A



## **Definitions and Notes**



- In the context of our reportable market segments, Hong Kong refers to operations in Hong Kong Special Administrative Region and Macau Special Administrative Region; Singapore refers to operations in Singapore and Brunei; and Other Markets refers to operations in Australia, Cambodia, India, Indonesia, Myanmar, New Zealand, the Philippines, South Korea, Sri Lanka, Taiwan (China) and Vietnam.
- The financial information from 2017 onwards is presented on the 31 December financial year-end basis, and the financial information from 2016 and before is presented on the 30 November financial year-end basis.
- The results of Tata AIA Life are accounted for the six-month period ended 31 March 2021 and the six-month period ended 31 March 2020 in AIA's consolidated results for the first half of 2021 and the first half of 2020 respectively. VONB and ANP for Other Markets included the results from our 49% shareholding in Tata AIA Life. The IFRS results of Tata AIA Life are accounted for using the equity method. For clarity, TWPI does not include any contribution from Tata AIA Life.
- The financial information from 2019 onwards is presented after the change in AIA's IFRS accounting treatment for the recognition and measurement of insurance contract liabilities of Hong Kong participating business. The financial information from 2018 and before is presented before the above-mentioned changes.
- All figures are presented in actual reporting currency (US dollar) unless otherwise stated. Change on constant exchange rates (CER) is calculated for all figures for the current period and for the prior period, using constant average exchange rates, other than for balance sheet items as at the end of the current period and as at the end of the prior year, which is translated using the CER.
- Actual investment return is the interest income from fixed income investments and actual investment returns of equities and real estate, as a percentage of average fixed income investments, equities and real estate over the period. This excludes unit-linked contracts and consolidated investment funds.
- AIA has a presence in 18 markets wholly-owned branches and subsidiaries in Mainland China, Hong Kong Special Administrative Region, Thailand, Singapore, Malaysia, Australia, Cambodia, Indonesia, Myanmar, New Zealand, the Philippines, South Korea, Sri Lanka, Taiwan (China), Vietnam, Brunei, Macau Special Administrative Region and a 49% joint venture in India.
- ANP represents 100% of annualised first year premiums and 10% of single premiums, before reinsurance ceded.
- EV Equity is the total of embedded value, goodwill and other intangible assets attributable to shareholders of the Company, after allowing for taxes.
- Fixed income yield is the interest income from fixed income investments, as a percentage of average fixed income investments measured at amortised cost over the period. This excludes unit-linked contracts and consolidated investment funds.
- Free surplus is the excess of the market value of AIA's assets over the sum of the statutory liabilities and required capital.
- Holding company financial resources represent the debt and equity securities, deposits, cash and cash equivalents and dividends paid but not settled by subsidiaries, net of obligations under repurchase agreements, at the Group's listed holding company, AIA Group Limited.
- In 2021, the Hong Kong Insurance Authority implemented the new group-wide supervision (GWS) framework. On 14 May 2021, AIA Group Limited became a designated insurance holding company and is now subject to the GWS framework in Hong Kong including the Insurance (Group Capital) Rules. The Group LCSM cover ratio is the ratio of group available capital to group minimum capital requirement based on the Local Capital Summation Method (LCSM). The comparative figure as at 31 December 2020, as previously disclosed in our Annual Report 2020, was based on our understanding of the likely application of the GWS framework to the Group at the time, the key difference being the exclusion of \$5,810m of senior notes not then approved as contributing to Group available capital.

# **Definitions and Notes (Cont.)**



- IFRS operating profit includes the expected long-term investment return for equities and real estate.
- Investment return and composition of investments exclude unit-linked contracts and consolidated investment funds.
- Investment return is defined as investment income with the addition of realised and unrealised gains and losses as a percentage of average investments excluding property held for own use.
- Investments include financial investments, investment property, property held for own use, and cash and cash equivalents. Investment property and property held for own use are at fair value.
- PVNBP margin refers to margin on a present value of new business premium basis.
- Operating ROE stands for operating return on shareholders' allocated equity and is as operating profit after tax attributable to shareholders of the Company, expressed as a percentage of the simple average of opening and closing shareholders' allocated equity, on an annualised basis.
- Operating ROEV stands for operating return on EV and is calculated as EV operating profit, expressed as a percentage of the opening embedded value, on an annualised basis.
- Shareholders' allocated equity is total equity attributable to shareholders of the Company less fair value reserve.
- Tata AIA Life refers to Tata AIA Life Insurance Company Limited.
- TWPI consists of 100% of renewal premiums, 100% of first year premiums and 10% of single premiums, before reinsurance ceded.
- Underlying free surplus generation (UFSG) represents free surplus generated from the in-force business, adjusted for certain non-recurring items, and before free surplus used to fund new business, unallocated Group Office expenses, finance costs, investment return variances and other non-operating items. The underlying free surplus generation is also calculated after reflecting consolidated reserving and capital requirements.
- VONB for the Group is after unallocated Group Office expenses and the adjustment to reflect consolidated reserving and capital requirements. The total reported VONB for the Group excludes VONB attributable to non-controlling interests.
- VONB and VONB margin by distribution channel are based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses and non-controlling interests and exclude pension business.
- VONB and VONB margin by product mix and geographical market are based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses and non-controlling interests.
- VONB includes pension business. ANP and VONB margin exclude pension business and are before the deduction of non-controlling interests.
- VONB margin is calculated as VONB divided by ANP. VONB for the margin calculations excludes pension business and is before the deduction of non-controlling interests to be consistent with the definition of ANP.





# **Embedding ESG in Our Business**



# AIA's Ambition

To be a global industry leader in ESG, shaping a more sustainable future for the communities we serve and creating long-term value for all our stakeholders

## **ESG Strategy**

#### **Health and Wellness**

- Engage and inspire healthy living
- Provide greater access to quality care
- Champion financial inclusion and reduce the burden of medical expenses
- Deliver better health outcomes<sup>(1)</sup>

#### **Green Operations**

- Increase digitalisation and automation
- Encourage good ESG practice among vendors
- Adhere to green building standards
- Reduce our carbon footprint

#### **Sustainable Investment**

- Deepen engagement with investee companies
- Augment knowledge and capacity on ESG
- Enhance portfolio exclusions/inclusions
- Carbon footprint our portfolio

#### **People and Culture**

- Foster a learning culture that supports employee development
- Promote workplace diversity, innovation and inclusion
- Embed a culture of ethical decision-making and risk management
- Ensure fair and equitable processes

#### **Effective Governance**

- Maintain a corporate governance programme consistent with international best practice
- Effectively manage ESG risks and opportunities
- Lead the promotion of ESG best practice
- Establish AIA as a global leader on key ESG indices and ratings

## China Post Life – A Unique Growth Opportunity



Further increases exposure to the large and rapidly-growing Chinese life insurance market Captures opportunities across complementary distribution channels and customer segments

#### **Financially Compelling Investment**

- 24.99% equity stake in China Post Life (CPL)
- RMB12,033m (\$1,860m<sup>(1)</sup>) at 1.34x 2020 CPL book value<sup>(2)</sup> on a pre-money basis
- Fully financed on an all-cash basis by internal resources
- AIA China to operate independently from CPL
- Governance model agreed to drive upside through Technical Assistance provided by AIA Group Office to CPL

#### **Strong Operational Capabilities**

27% GWP<sup>(4)</sup> CAGR 2015-2020

2.2% Admin. Expense Ratio<sup>(5)</sup> 2020

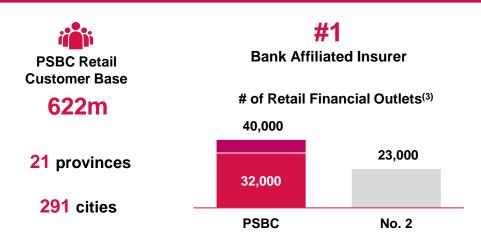
>70% Regular Premium

as % of **NB** Premium

>90% 13-month &

25-month persistency

#### **Largest Retail Financial Distribution Network**

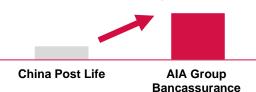


#### **Significant Upside Potential**

Increase Life Insurance Penetration(6) from ~1% PSBC Retail Customers

> Improve Product Profitability and Product Mix

> > 2020 VONB Margin



**Expand China Post** Life Share of **PSBC New Business** 



**Deliver Material Growth in VONB**  2020 VONB(7)

# **Geographical Market Performance**



Mainland China (\$m)	1H2021	1H2020	CER	AER
VONB	738	594	+15%	+24%
VONB Margin	82.1%	81.8%	+0.3 pps	+0.3 pps
ANP	899	726	+14%	+24%
TWPI	3,961	3,001	+22%	+32%
OPAT	722	640	+4%	+13%

Singapore (\$m)	1H2021	1H2020	CER	AER
VONB	176	127	+32%	+39%
VONB Margin	63.2%	59.3%	+3.9 pps	+3.9 pps
ANP	279	214	+25%	+30%
TWPI	1,730	1,502	+10%	+15%
OPAT	339	303	+8%	+12%

Hong Kong (\$m)	1H2021	1H2020	CER	AER
VONB	313	306	+2%	+2%
VONB Margin	57.5%	51.0%	+6.5 pps	+6.5 pps
ANP	505	565	(11)%	(11)%
TWPI	5,773	6,136	(6)%	(6)%
OPAT	1,055	1,005	+5%	+5%

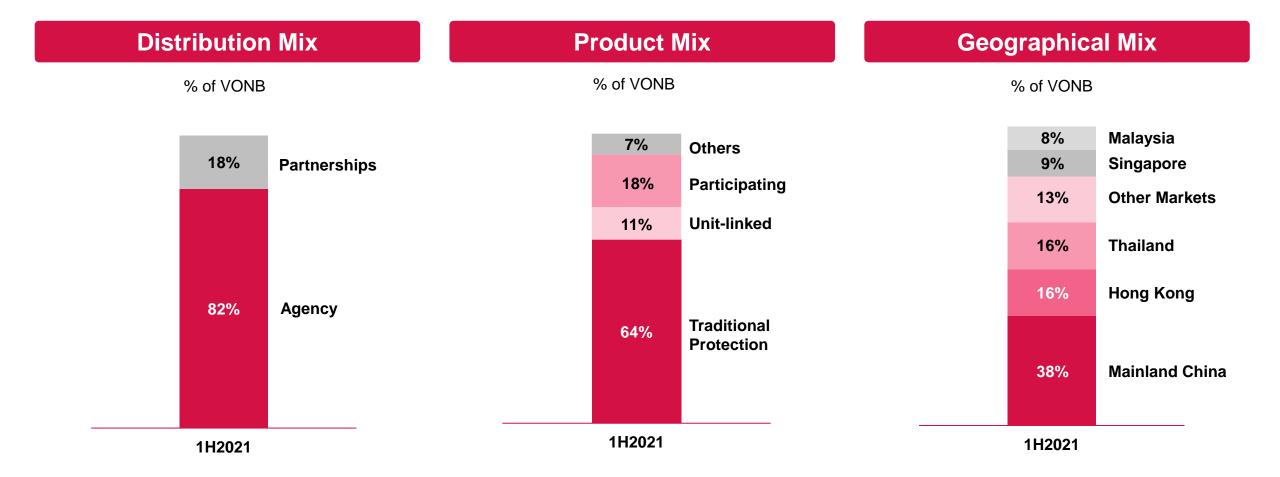
Malaysia (\$m)	1H2021	1H2020	CER	AER
VONB	157	81	+89%	+94%
VONB Margin	61.7%	50.5%	+11.3 pps	+11.2 pps
ANP	253	159	+54%	+59%
TWPI	1,200	1,049	+10%	+14%
OPAT	194	148	+25%	+31%

Thailand (\$m)	1H2021	1H2020	CER	AER
VONB	312	199	+52%	+57%
VONB Margin	93.5%	63.9%	+29.6 pps	+29.6 pps
ANP	333	312	+4%	+7%
TWPI	2,089	1,981	+3%	+5%
OPAT	485	478	(1)%	+1%

Other Markets (\$m)	1H2021	1H2020	CER	AER
VONB	253	240	(1)%	+5%
VONB Margin	32.1%	39.7%	(8.0) pps	(7.6) pps
ANP	791	603	+24%	+31%
TWPI	3,758	3,257	+6%	+15%
OPAT	391	333	+12%	+17%

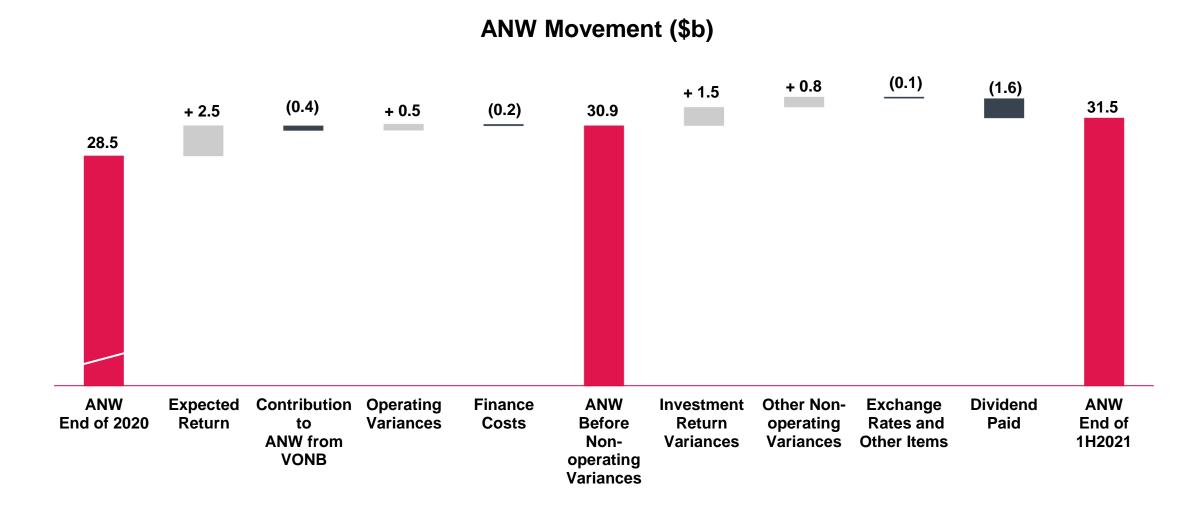
# **Uniquely Diversified Platform**





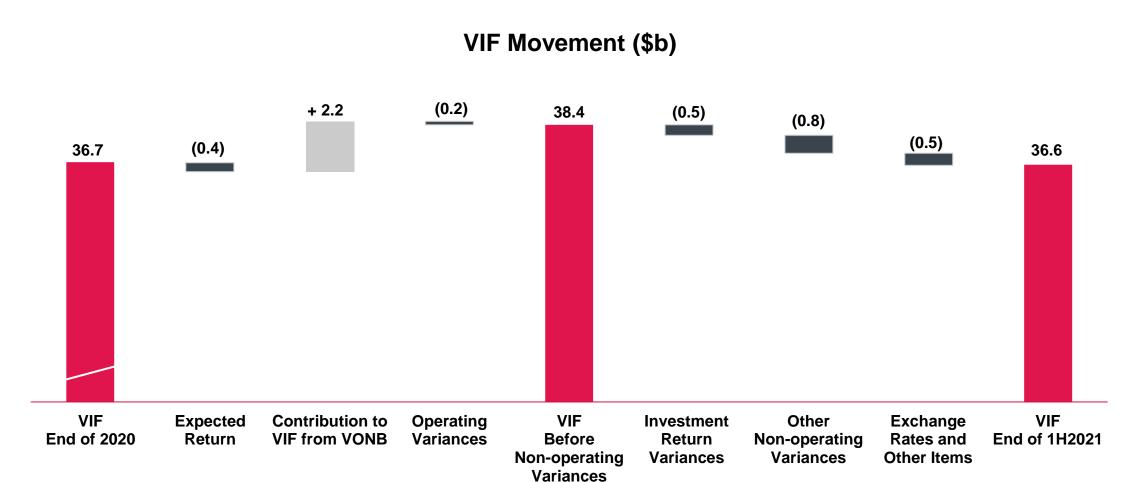
## **1H2021 ANW Movement**





## **1H2021 VIF Movement**

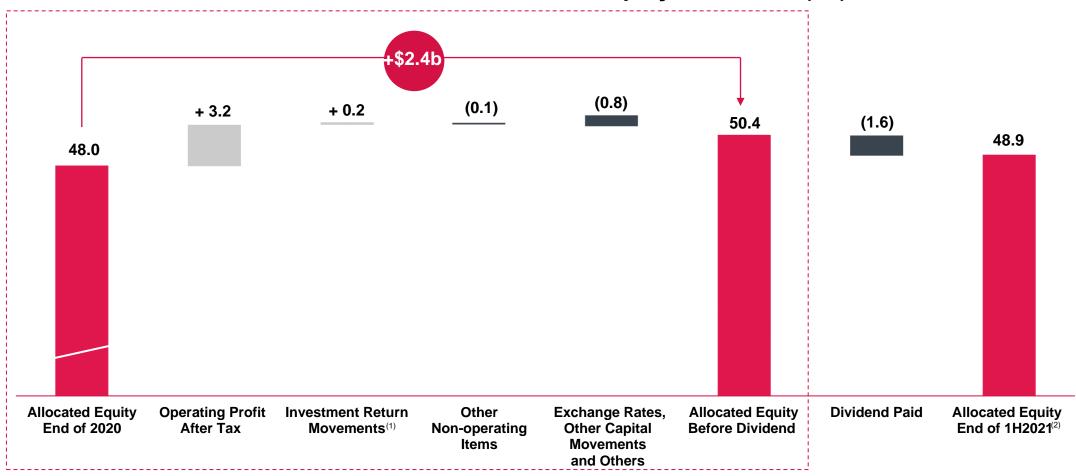




## 1H2021 Shareholders' Allocated Equity Movement



## IFRS Shareholders' Allocated Equity Movement (\$b)



Notes: Due to rounding, numbers presented in the chart may not add up precisely

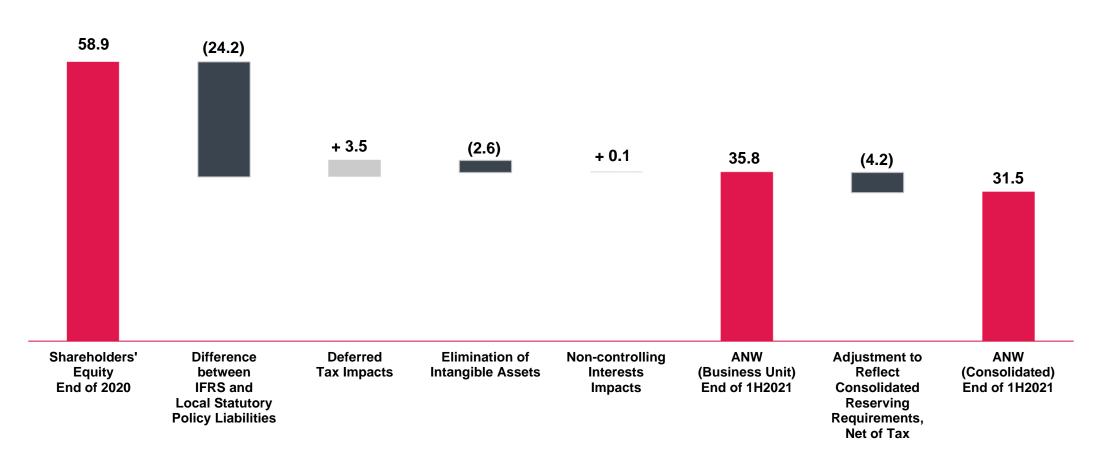
Short-term fluctuations in investment return related to equities and real estate, net of tax

Shareholders' allocated equity is shown before the addition of fair value reserve of \$10.1b as at 30 June 2021

# 1H2021 IFRS Shareholders' Equity and ANW



#### Reconciliation of IFRS Shareholders' Equity to ANW (\$b)



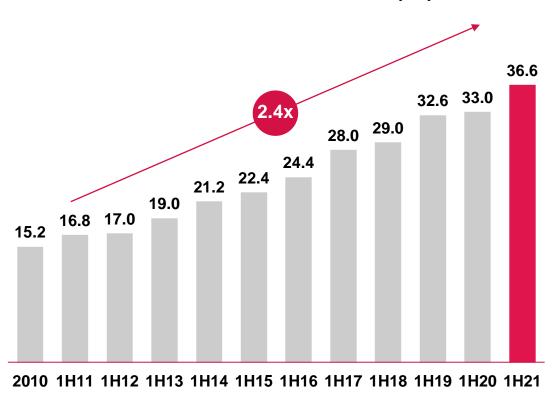
Note: Due to rounding, numbers presented in the chart may not add up precisely

50

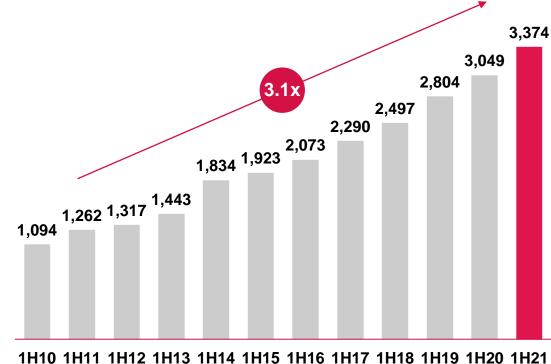
# **Growth from Quality In-Force into UFSG**



#### Value of In-Force Business (\$b)



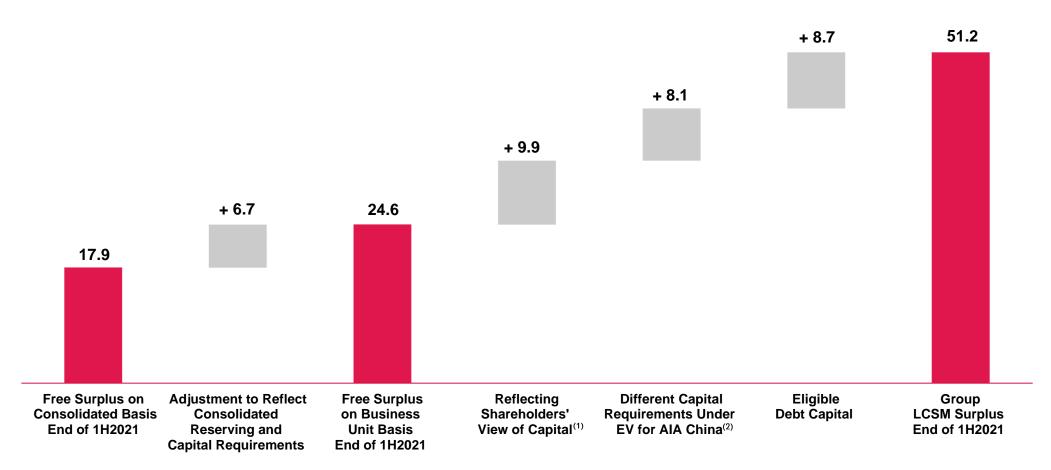
## **Underlying Free Surplus Generation (\$m)**



# Free Surplus vs Group LCSM Surplus



#### Reconciliation of Free Surplus to Group LCSM Surplus (\$b)



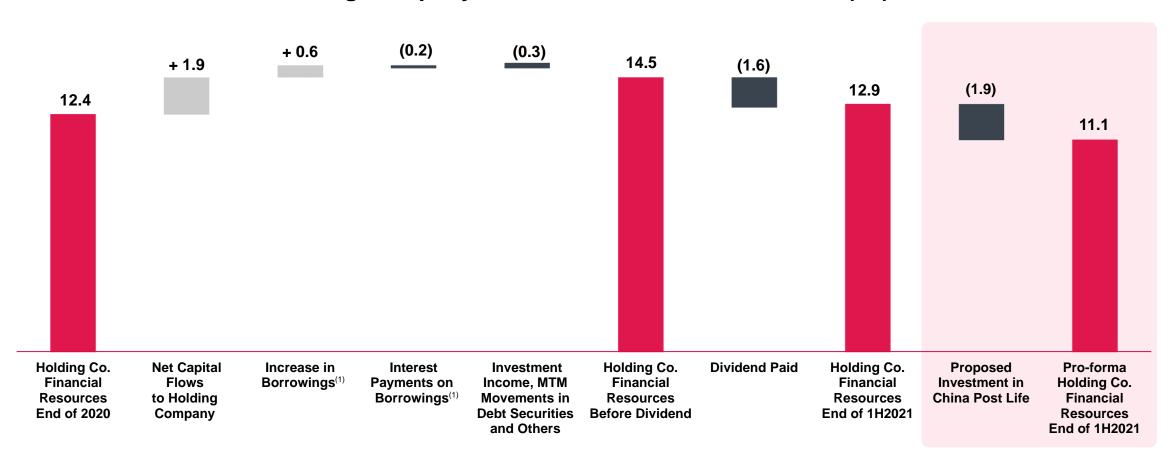
<sup>(1)</sup> Reflects change from EV required capital to Group minimum capital requirement and the inclusion of Par fund surplus

<sup>(2)</sup> Adjustment from CAA EV basis to C-ROSS solvency basis in line with local requirements

# **Holding Company Financial Resources**

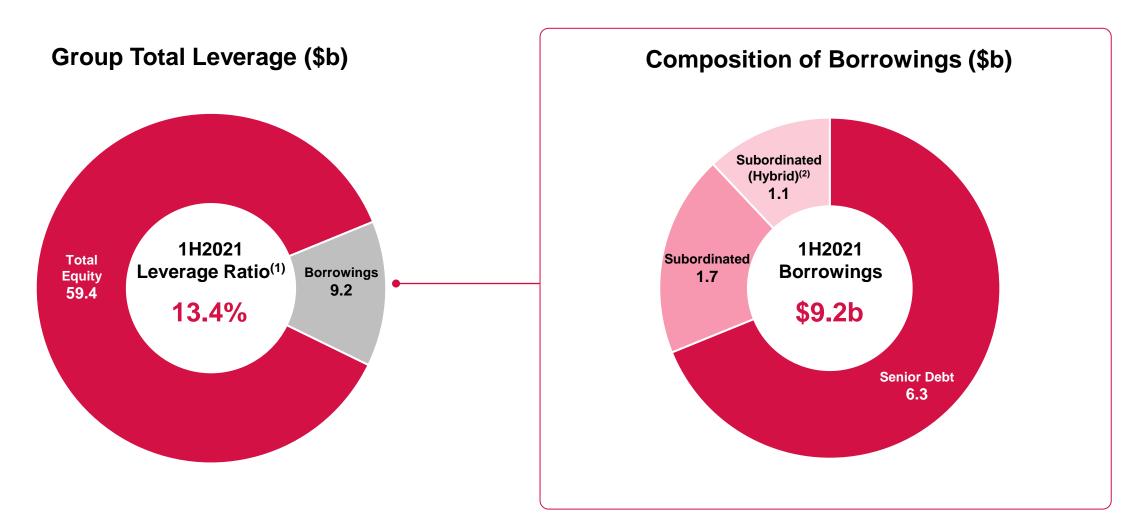


## **Holding Company Financial Resources Movement (\$b)**



# **Discipline Around Financial Leverage**





Notes: Due to rounding, numbers presented in the chart may not add up precisely

<sup>(1)</sup> Leverage ratio defined as Borrowings / (Borrowings + Total Equity)

## **Reconciliation of OPAT to Net Profit**

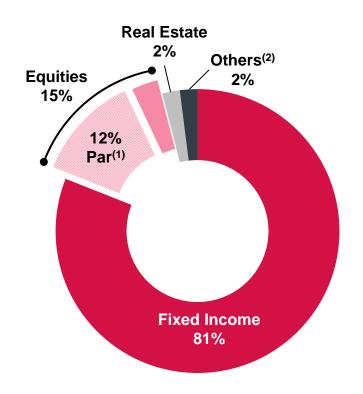


4 **L**L2024

## **Total Investments by Type**

#### **Reconciliation of OPAT to Net Profit**

#### **Total Invested Assets \$248.4b**



(\$m)	1H2020
OPAT	2,933
Short-term fluctuations <sup>(3)</sup> in	
Par Equities	(283)
Others	(1,007)
Total	(1,290)
Other items <sup>(4)</sup>	554
Net Profit	2,197

Νo	tes:	Total	invested	assets	as	ot	30	June	2021
----	------	-------	----------	--------	----	----	----	------	------

Including participating funds and Hong Kong participating business

1H2U2U	1H2U21
2,933	3,182
(283)	113
(1,007)	86
(1,290)	199
554	(136)
2,197	3,245

Cash and cash equivalents and derivatives

Short-term fluctuations in investment return related to equities and real estate

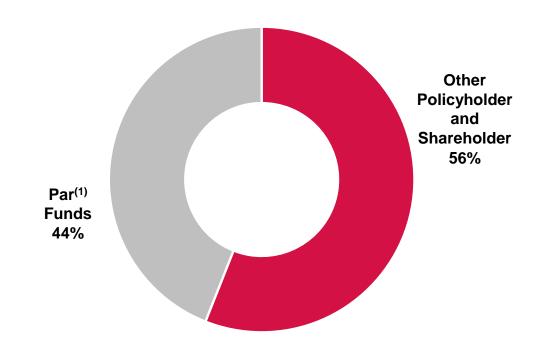
Other non-operating investment return and other items

## **Total Invested Assets**



(\$m)	Par <sup>(1)</sup> Funds	Other Policyholder and Shareholder	Total
Fixed Income	77,810	121,429	199,239
Equities	28,520	6,972	35,492
Real Estate	1,069	5,539	6,608
Others <sup>(2)</sup>	1,281	5,766	7,047
Total Invested Assets	108,680	139,706	248,386

## **Total Invested Assets \$248.4b**



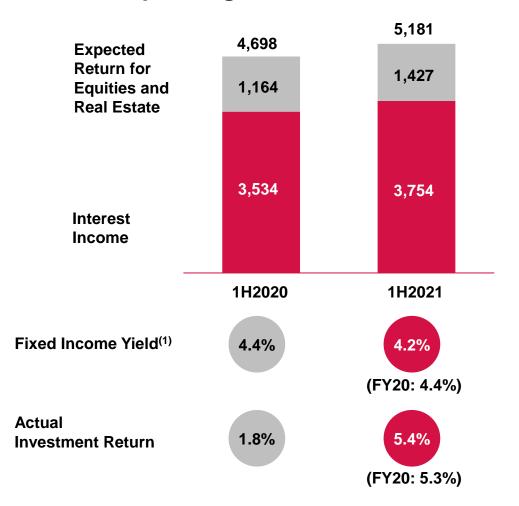
<sup>(1)</sup> Including participating funds and Hong Kong participating business

<sup>(2)</sup> Cash and cash equivalents and derivatives

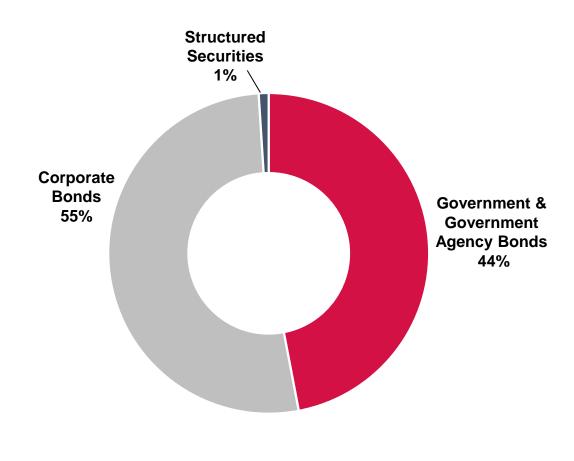
# **Prudent Investment Portfolio Summary**



#### **IFRS Operating Profit Investment Return (\$m)**



#### **Total Bond Portfolio of \$190.3b**



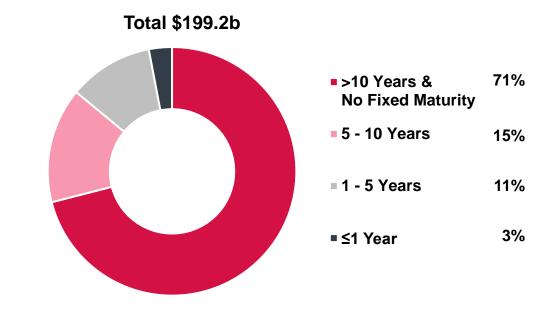
# **Prudent and High-Quality Fixed Income Portfolio**



#### **Total Fixed Income by Type**

# Total \$199.2b Government & Government A2% Agency Bonds Corporate Bonds Structured Securities 1% Loans and Deposits 5%

## **Total Fixed Income by Maturity**



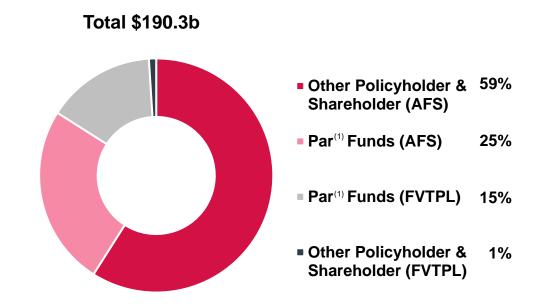
Note: As of 30 June 2021

# **Prudent and High-Quality Fixed Income Portfolio**



(\$m)	Par <sup>(1)</sup> Funds	Other Policyholder and Shareholder	Total
Available For Sale (AFS)	46,954	112,344	159,298
Fair Value Through Profit or Loss (FVTPL)	28,206	2,746	30,952
Total Bonds	75,160	115,090	190,250

## **Total Bonds by Accounting Classification**



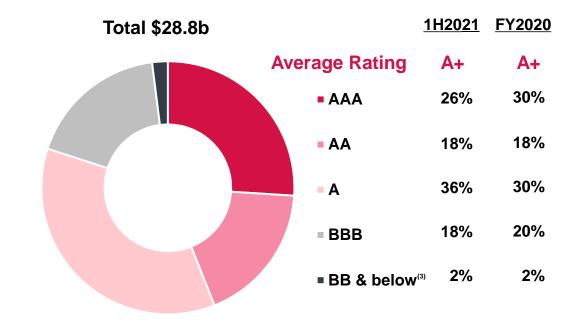
## **Government Bond Portfolio**



## Government Bonds<sup>(1)</sup> by Geography

#### 1H2021 FY2020 **Total \$55.4b** Mainland China 36% 32% Thailand 26% 29% South Korea 14% 15% Singapore 9% 9% Philippines 4% 5% Malaysia 4% 4% Others 7% 6%

## Other Government<sup>(2)</sup> and Agency Bonds by Rating



Notes: As of 30 June 2021 unless otherwise stated

<sup>(1)</sup> Government bonds include bonds issued in local or foreign currencies by the government of the country where respective business unit operates

<sup>(2)</sup> Other government bonds comprise other bonds issued by government

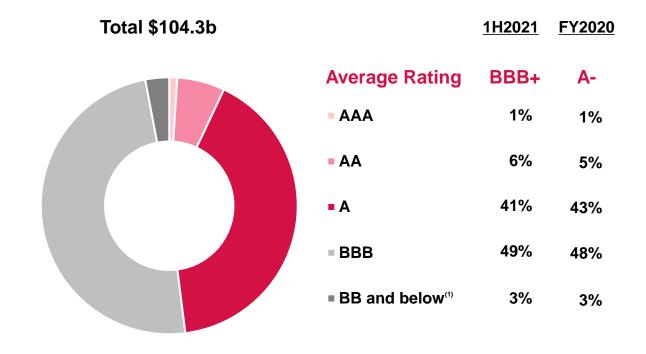
Including not rated bonds

# **Corporate Bond Portfolio**



Rating	Total (\$m)
AAA	989
AA	6,303
Α	43,042
ВВВ	50,681
BB and below <sup>(1)</sup>	3,331
Total	104,346

## **Corporate Bonds by Rating**

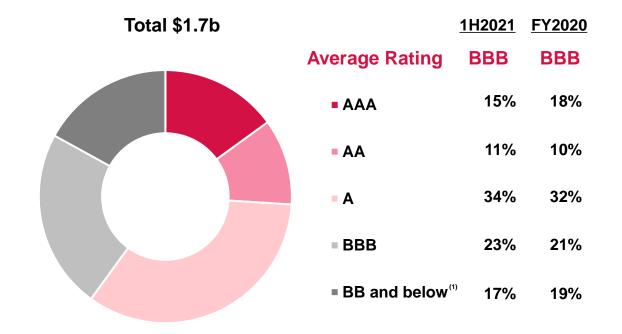


# **Structured Security Portfolio**



Rating	Total (\$m)			
AAA	251			
AA	199			
Α	581			
BBB	393			
BB and below <sup>(1)</sup>	286			
Total	1,710			

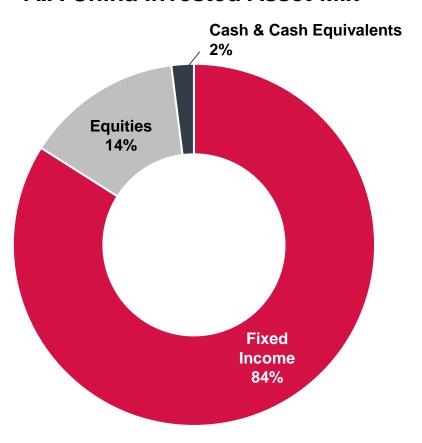
## **Structured Securities by Rating**



## **AIA China: Prudent Investment Portfolio**



#### **AIA China Invested Asset Mix**



#### **Prudent ALM Approach**

- Asset allocation driven by liability cash flow matching in local currency
- ~80% of earnings from insurance and fees
- 84% of invested assets in fixed income
- 94% of bond portfolio in government and government agency bonds
- Bond portfolio average international rating A
- Asset portfolio well diversified with insignificant alternative assets

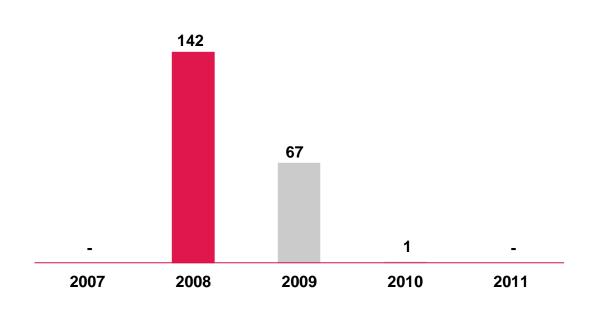
Note: As of 30 June 2021 63

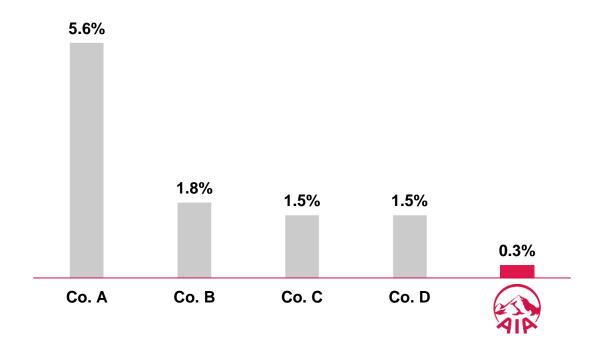
# Impairment Experience During Global Financial Crisis



## **AIA Impairments on Invested Assets (\$m)**

## **2008 Impairment Charges as % of Invested Assets**





## **Risk Discount Rate and Risk Premium**



	As at 30 November 2010			As at 30 June 2021		
%	Risk Discount Rates	Long-term 10-year Govt Bonds	Risk Premium	Risk Discount Rates	Long-term 10-year Govt Bonds	Risk Premium
Australia	8.75	5.65	3.10	6.43	2.30	4.13
Mainland China	10.00	3.74	6.26	9.73	3.70	6.03
Hong Kong	8.00	3.53	4.47	7.00	2.20	4.80
Indonesia	15.00	7.90	7.10	12.99	7.50	5.49
South Korea	10.50	4.82	5.68	8.10	2.20	5.90
Malaysia	9.00	4.45	4.55	8.55	4.00	4.55
New Zealand	9.00	6.13	2.87	6.53	2.30	4.23
Philippines	13.00	6.00	7.00	11.80	5.30	6.50
Singapore	7.75	2.93	4.82	6.60	2.20	4.40
Sri Lanka <sup>(1)</sup>	-	-	-	15.70	10.00	5.70
Taiwan (China)	8.00	1.73	6.27	7.25	1.00	6.25
Thailand	9.50	3.87	5.63	7.75	2.70	5.05
Vietnam	16.00	10.20	5.80	9.71	4.00	5.71
Weighted Average <sup>(2)</sup>	8.95	3.85	5.10	8.00	2.86	5.14

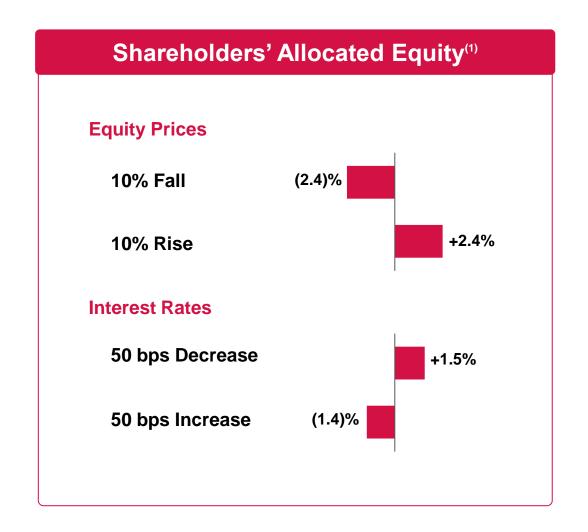
Notes: For Tata AIA Life, the Group uses the Indian EV methodology as defined in Actuarial Practice Standard 10 issued by the Institute of Actuaries of India for determining its EV and VONB. This methodology uses investment returns and risk discount rates that reflect the market-derived government bond yield curve. The above disclosure information is therefore not provided for Tata AIA Life

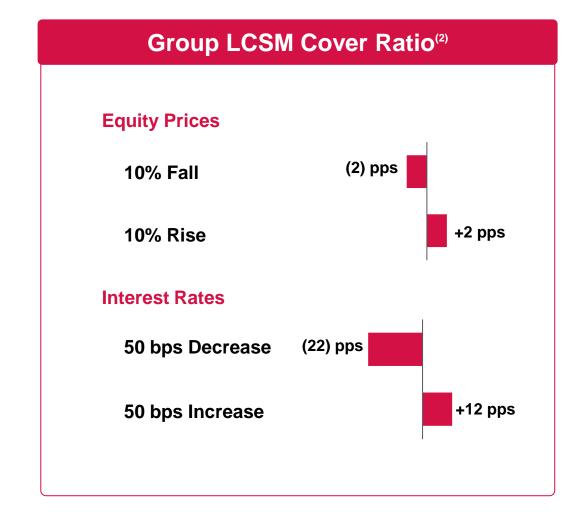
<sup>(1)</sup> Sri Lanka is included since the acquisition completion date of 5 Dec 2012

<sup>(2)</sup> Weighted average by VIF contribution

# Sensitivity Analysis – Allocated Equity and LCSM Cover Ratio





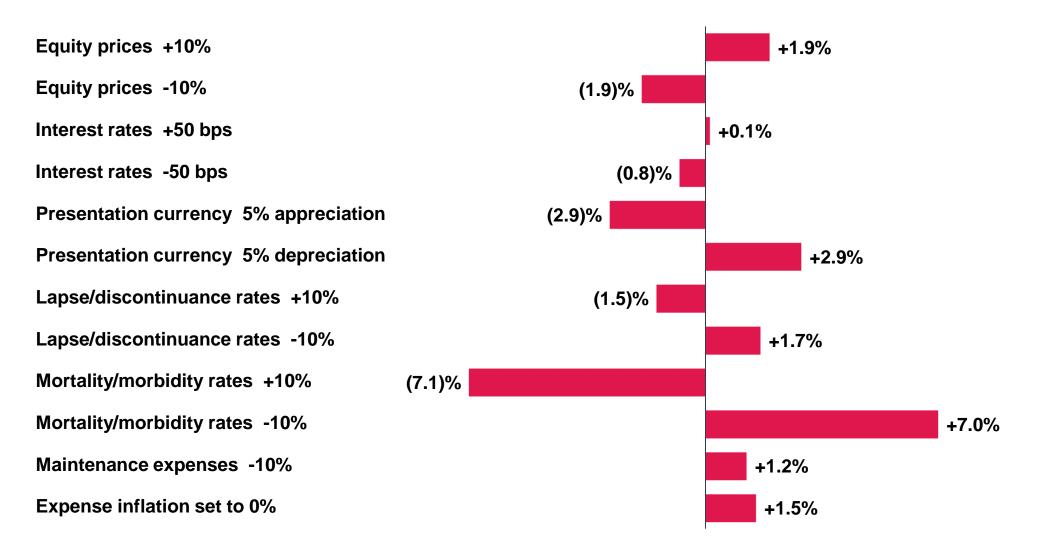


<sup>(1)</sup> Calculated based on Shareholders' Allocated Equity as at 30 June 2021

# **Sensitivity Analysis – EV**



#### Sensitivity of EV as at 30 June 2021



# **Sensitivity Analysis – VONB**



#### Sensitivity of VONB for the six months ended 30 June 2021

