

以下為截至 2019 年 12 月 31 日止年度或由 2019 年 1 月 1 日至 2020 年 3 月 12 日止期間，所有服務友邦保險控股有限公司各附屬公司董事會的董事及替代董事姓名（註有「*」的人士於 2020 年 3 月 12 日已不再為董事或替代董事）。

Khadijah Binti Abdullah
Mohammed Najeeb Abdullah
Nikhil Ashvani Advani
Santiago Dionisio Agdeppa
Bai Norhata Macatbar Alonto
Mahani Binti Amat
Clive Vincent Anderson
Jesse O. Ang
Kelvin Chee Kiong Ang
Antonino Aquino
Manuel L. Argel, Jr.
Geoffrey David Austin
* Pankaj Banerjee
* Pedro Baoy
* Richard Allan Bates
* Ferdinand L. Berba
* Romeo Bernardo
Wayne David Besant
* Lawrence Bird
Kevin Brocklehurst
Andrew Bruce
Angela Leone Busby
蔡強
Conrado Calalang
Javier J. Calero
Ariel G Cantos
Rizaldy Capulong
* TaeJin Cha
Steven Sooil Chai
Chun Kit Chan
陳榮聲
Charline Chan-Fong
Chang Kat Kiam
程菲
鄭國成
Jin Keat Cheong
Poh Kin Cheong
Michael Alexander Chernov
Ching Neng Shyan

Ching Yew Chye (又名 Chng Yew Chye)
Chong Su-Lin
Chong Kin Leong
Choo Delon
周一嶽
朱泰和
Peter Heung-Rak Chung
Barbara Doune Connett
Cezar P. Consing
* James Martin Creedon
Peter James Crewe
Tracey Cross
Susanne Dahn
* Danielle Marie De Zorzi
* Jean Michel Desvaux de Marigny
Carla Javillo Domingo
* Gonzalo Duque
Sarah Armstrong Elder
Scott Frederick Engle
Francis G Estrada
Mario Gerardo Evaristo
Richard Farber
Timothy Carrick Faries
* Michele Flanagan
Elizabeth Mary Flynn
馮世昌
Wai Cheong Fung
馮載祥
Theresa Elizabeth Gattung
* William B Go
Edgardo Aguila Grau
Arleen May S Guevara
James Henry Gundry
郭艷
Carl Steven Gustini
Nicola Suzanne Hallett
Robert Alexander Hartnett
Heng Zee Wang
Tet Chian Hiew
Hon Cheong Ho
何宇軒
* Abu Hassan Assari bin Ibrahim
葉文傑

詹振聲
Sang Keun Jin
鍾家富
Kang Ah Lai (又名 Kang Hak Koon)
Sonja Marija Bianca Key
Kay Hwee Khoo
* Shulamite N K Khoo
Cara Mae Knezic
江少章
Mark Konyyn
Chung Chang Koo
Knattapisit Krutkrongchai
Ernesto R Lagdameo, Jr
黎鑑棠
Kin Ngok Peter Lam
劉樹仁
劉家怡
Bong Joo Lee
* 李嘉泰
李美莊
Thomas Mun Lung Lee
李耀祥
Yong Joo Lee
梁家駒
梁穎致
李少茵
Victoria S. Licuanan
Heng San Liew
Lin Kwok Wing (又名 Lian Kwok Wing)
William Lisle
Chun Yen Liu
* Paul Stephen Lloyd
Andrew Loh Tse Yeow
魯學清
Consuelo Lukban
Bambang Lukito
John Eric S. Lustre
Thanh Nhon Ly
Ian Samuel Lydall
Doris Magsaysay Ho
* Paul Eric D. Manalo
Robert Stuart McDonald
Mohamad Ali bin Md Zam

Surendra M. Menon
Biswa Prakash Misra
Nor Daliya Mohd Daud
Damien Yansen Mu
Rusnah binti Muhamad
Mitchell David New
Ho Lai Leo Ng
* Kee Heng Ng
Kevin Ling Chi Ng
Kim Huat Ng
Keng Hooi Ng
* Jon Paul Nielsen
Gary Ogilvie
Rommel Ong
Sim Ho Ong
Siew Poh Ooi
* Jae-Seek Park
Michael Parrish
Trevor Persaud
* Generosa Pio De Roda
Jayne Lynn Plunkett
潘迪中
Sukkawat Prasurtying
Joaquin Quintos IV
Manoj Ramachandran
Kristy Maree Redfern
Matthew Nicholas Rendall
Veronica Selvanayagy a/p S. Mudiappu
Denise Ann Saclag
Sandra Sankeh-Torres
* Necy Santiago
* Mark Vincent Thomas Saunders
Daniel (Danny) Shuttleworth
Beng Mei Mildred Sim
Siphana Sok
Deepal Sooriyaarachchi
Fareed Soreefan
Stuart Anthony Spencer
Nicholas Simon John Stanhope
Himawan Edhy Subiantoro
Richard Owen Sumner
Stephanie Sy
譚顯達

- * Jesus Tambunting
- * Chuan How Tan
 - Hak Leh Tan
 - Leonardo Tan
 - Peck Yong Gabrielle Tan
 - 陳樹添
 - 陳秀清
 - Dominic Targett
- * Tuan Leng Tay
 - Pauline Teoh Bee Lin
 - Foh Ken Patrick Teow
 - Timur Tez
- * Anusha a/p Thavarajah
 - Samuel James Tremethick
 - 謝佩蘭
 - 謝仕榮
 - 萬思陶
 - Julie Chantal Myriam Van Nuffel
 - Maximillian G. Ventura
 - Anna Liza Villamor
 - Christian John Wards
 - Shelby Weldon
 - Upul Wijesinghe
 - Drayton Sarath Palitha Wikramanayake
 - 黃鍵邦
 - Sze Keed Wong
 - Voon Keat Woo
 - Anne Marie-Lourdes Sonia Xavier
 - Husni Zai Yaacob
 - Peter Wilson Yates
- * Sunny Yi
 - Pokpong Yindeepol
- * Mohd Daruis Bin Zainuddin
 - 張曉宇